



Precast ... The Concrete Solution

January 2, 2014

Mr. Chris Licardi  
Woodards Concrete Products Inc.  
629 Lybolt Road  
Bullville, NY 10915

Subject: NPCA Plant Certification

Dear Mr. Licardi:

Congratulations! Your plant in Bullville, NY has successfully met the continuing requirements of the National Precast Concrete Association Plant Certification Program. Certification demonstrates to your customers that you are serious about quality. And it places you among an elite group of precasters.

Enclosed is the "Transcript of the Auditor's Comments" report from the inspection agency. This comprehensive report details your plant's conformance to the NPCA Quality Control Manual. We are certain that the detailed listing of specific deficiencies and the suggested improvements will provide valuable insight as you seek to improve your production practices. We request a formal response by **January 19, 2014** to the deficiencies noted in the report to be forwarded to:

NPCA  
Attn: Phillip Cutler  
1320 City Center Drive, Suite 200  
Carmel, IN 46032

HPS Consultants Inc.  
Attn: Deborah Ramsey  
1525 South 6<sup>th</sup> Street  
Springfield, IL 62703

Responses can also be submitted online at: <http://precast.org/npcaservices/certify/>

In recognition of your company's success, we have enclosed the following:

- A news release that may be sent at your discretion to industry publications and local newspapers;
- Stencils that may be used to mark your products with the certification logo as further proof of your commitment to excellence; and
- The NPCA Plant Certification merchandise brochure, which lists items available to promote your achievement.

Thank you for your participation in the NPCA Plant Certification Program. We value your commitment to the industry and we look forward to your continued involvement in the years to come.

Sincerely,

Liz Todd  
Manager of Technical Services